



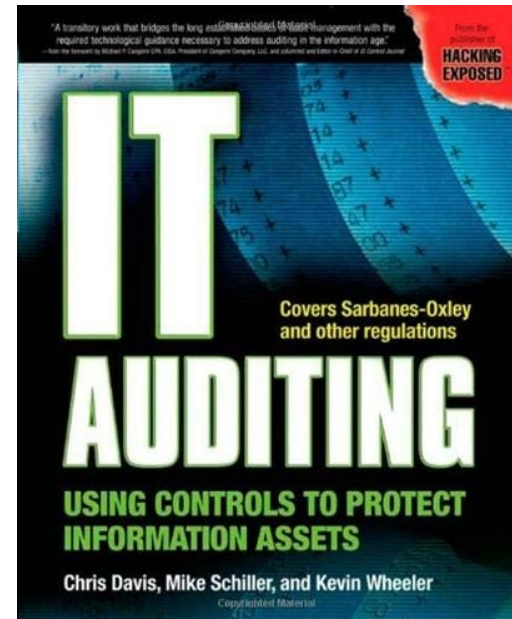
Auditing the Information Security Function

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A Little About Me

- Over 17 Years of Information Security Experience
- Founder of InfoDefense
- Frequent Speaker at Conferences and Industry Events
- Author of *IT Auditing: Using Controls to Protect Information Assets*



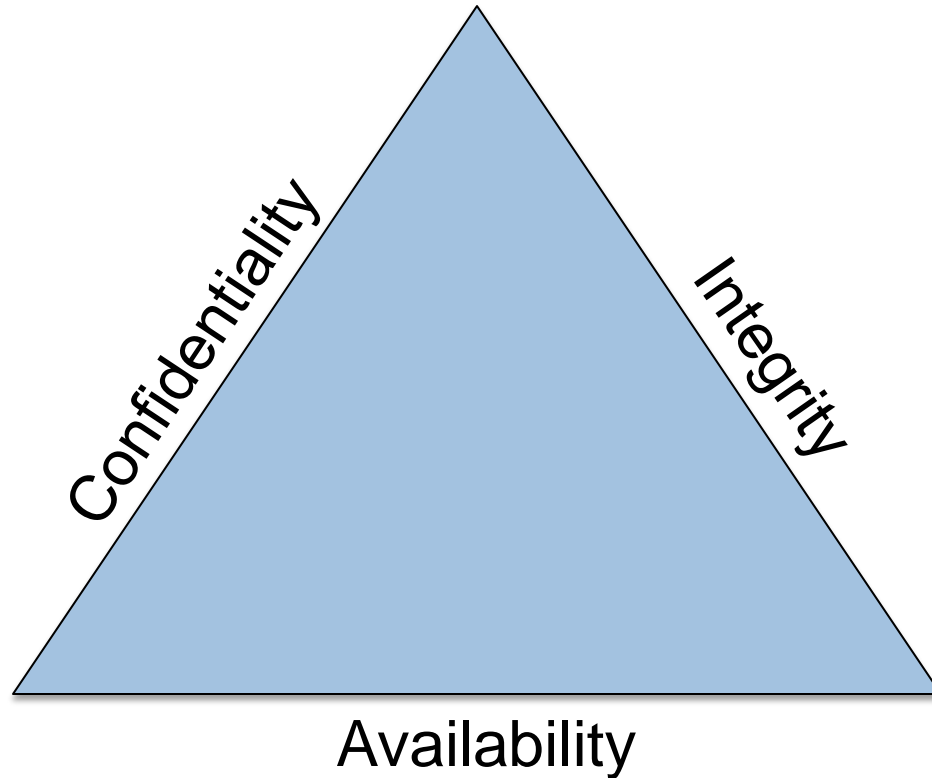


Agenda

- 1 Information Security Level-set
- 2 Information Security Frameworks
- 3 Auditing Information Security Technical Controls
- 4 Auditing Information Security Governance
- 5 Information Security Maturity

Information Security Level-Set

Information Security Triad



Information Security Controls

Technical	Access Control Systems, Multi-Factor Authentication, Firewalls, Encryption Systems, Uninterruptible Power Supplies, Intrusion Detection Systems, Malware Protection Software, Redundant Systems or System Components, Back-up Systems, Audit and Logging Systems, System Hardening
Physical	Security Guard, Card-key Physical Access Control Systems, Alarm Systems, Safes, Fire Suppression Systems, HVAC Systems, Fences, Lighting, Security Cameras
Administrative	Acceptable Use Policy, Business Continuity Plan, Password Policy, Incident Response Plan, System Baseline Configurations, Remote Access Policy, File Recovery Procedures, Information Classification, Security Awareness Training, Audits and Assessments, Non-disclosure Agreements

Security Governance Lifecycle



Information Security Frameworks

Information Security Frameworks

- ISO 27001
- COBIT 5.0
- NIST 800-53
- NIST Cyber Security Framework
- PCI DSS

PCI DSS 3.0

PCI DSS Requirements Version 3.0	Milestone	Status: <i>Please enter "yes" if fully compliant with the requirement</i>	If compliance status is "no", please complete the following			
			Recommendation	Estimated Date of Completion	Remediation Owner	Comments
Requirement 1: Install and maintain a firewall configuration to protect cardholder data						
1.1 Establish and implement fire wall and router configuration standards that include the following:						
1.1.1 A formal process for approving and testing all network connections and changes to the fire wall and router configurations	6					
1.1.2 Current network diagram that identifies all connections between the cardholder data environment and other networks, including any wireless networks	1					
1.1.3 Current diagram that shows all cardholder data flows across systems and networks.	1					
1.1.4 Requirements for a fire wall at each Internet connection and between any demilitarized zone (DMZ) and the Internal network zone	2					
1.1.5 Description of groups, roles, and responsibilities for management of network components.	6					
1.1.6 Documentation and business justification for use of all services, protocols, and ports allowed, including documentation for security features implemented for those protocols considered to be insecure. Examples of insecure services, protocols, or ports include but are not limited to FTP, Telnet, POP3, IMAP, and SNMP v1 and v2	2					
1.1.7 Requirement to review fire wall and router rule sets at least every six months.	6					
1.2 Build fire wall and router configurations that restrict connections between untrusted networks and any system components in the cardholder data environment.						
Note: An "untrusted network" is any network that is external to the networks belonging to the entity under review, and/or which is out of the entity's ability to control or manage.						
1.2.1 Restrict inbound and outbound traffic to that which is necessary for the cardholder data environment, and specifically deny all other traffic.	2					
1.2.2 Secure and synchronize router configuration files.	2					
1.2.3 Install perimeter fire walls between any all wireless networks and the cardholder data environment, and configure these fire walls to deny or, control (if such traffic is necessary for business purposes), permit only authorized any traffic from between the wireless environment into and the cardholder data environment.	2					
1.3 Prohibit direct public access between the Internet and any system component in the cardholder data environment.						
1.3.1 Implement a DMZ to limit inbound traffic to only system components that						

NIST Cyber Security Framework

Function Unique Identifier	Function	Category Unique Identifier	Category
ID	Identify	ID.AM	Asset Management
		ID.BE	Business Environment
		ID.GV	Governance
		ID.RA	Risk Assessment
		ID.RM	Risk Management Strategy
PR	Protect	PR.AC	Access Control
		PR.AT	Awareness and Training
		PR.DS	Data Security
		PR.IP	Information Protection Processes and Procedures
		PR.MA	Maintenance
		PR.PT	Protective Technology
DE	Detect	DE.AE	Anomalies and Events
		DE.CM	Security Continuous Monitoring
		DE.DP	Detection Processes
RS	Respond	RS.RP	Response Planning
		RS.CO	Communications
		RS.AN	Analysis
		RS.MI	Mitigation
		RS.IM	Improvements
RC	Recover	RC.RP	Recovery Planning
		RC.IM	Improvements
		RC.CO	Communications

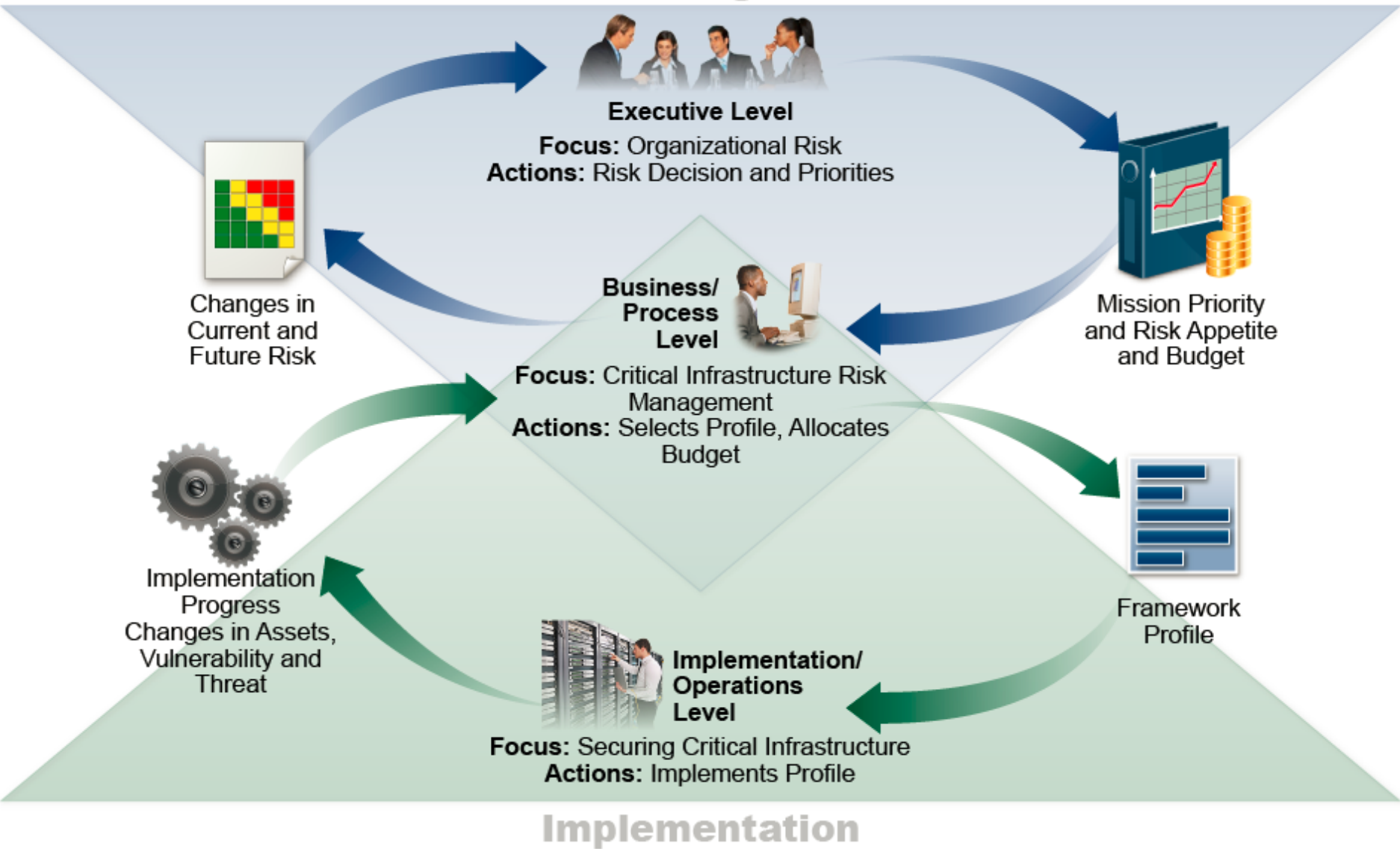
Auditing Information Security

Information Security Program Elements

1. IT Governance, Risk and Compliance Management
 - Risk Management
 - Policies, Standards and Procedures
 - Security Architecture
2. Identity and Access Management
3. Network Security
4. System Security
5. Application Security
6. Threat and Vulnerability Management
7. Business Continuity and Disaster Recovery
8. Data Center Security

Auditing Risk Management

Risk Management



Source: NIST Cyber Security Framework

Risk Analysis and Management

1. Identify Information Assets
2. Quantify and Qualify Risks
3. Assess Vulnerabilities
4. Remediate Control Gaps
5. Managing Ongoing Risk

Information Criticality Matrix

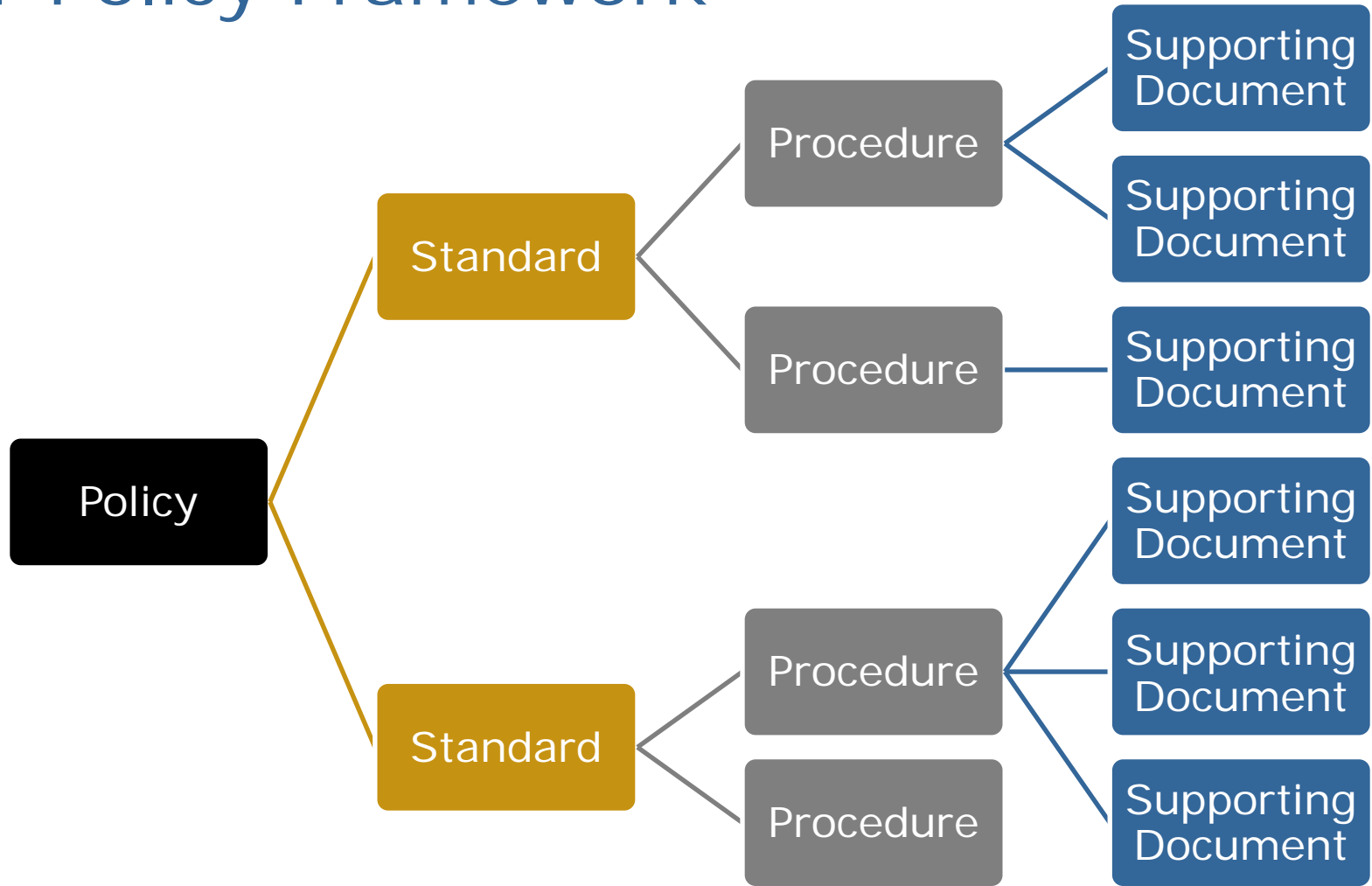
Employee Records	H	H	M
Benefits Administration	M	L	M
Recruiting	H	H	L

Risk Management Audit Tips

1. Business vs. Technology Focused
2. Top Down Approach (Business Function → Process → Application)
3. Use Tools to Identify the Location of Critical Information
4. Measure Confidentiality, Integrity and Availability Risk
5. Express Risk in Business Terms

Auditing Policies, Standards and Procedures

IT Policy Framework



Policies and Procedures

[Company Name]

Policy Title:	Information Protection Policy			
Policy Number:	ITP-01	Version:	0.1	Effective Date: mm/d

Approved By: (Authorized Signer Name) _____ Date Approved _____

Overview

Description
This policy contains high-level information protection mandates as set forth by executive management in response to enterprise risk and regulatory compliance requirements. As with all corporate IT policies, standards outline the technical security requirements and procedures outline the methods used to maintain security controls. The following policy statements are not meant to specify the methods of implementation.

Purpose
The Information Protection Policy was set forth to protect [Company Name] from unauthorized information disclosure and other information security risks. Many of the policy statements below have been developed in response to regulatory requirements.

Applicability
There are two audiences for policies: general users and users that perform IT functions. This policy is applicable to users that perform IT functions.

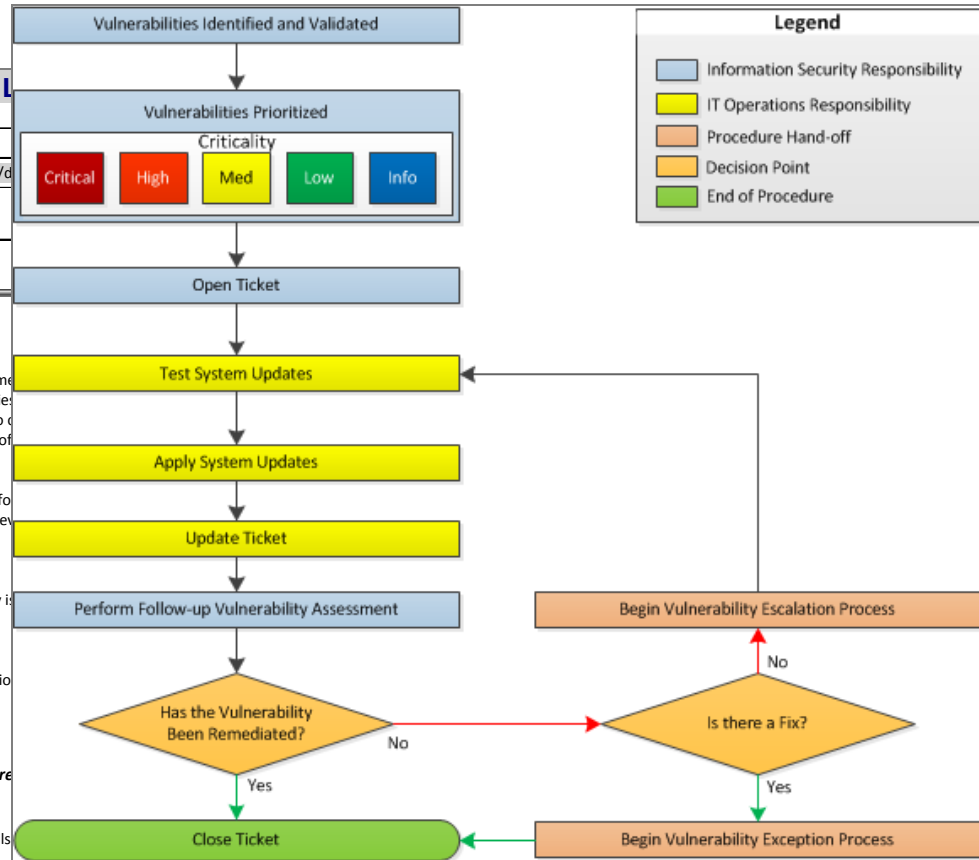
Sanctions for Non-compliance
This policy is compulsory. Failure to comply may result in reprimand and/or employment termination.

Policy Statements

Policy
Information will be protected in a way that reduces IT risk and complies with applicable regulations.

Clarifying Policy Statements

- System access must be strictly controlled. See the Access Control Standard for additional details.
- Sensitive information residing on enterprise systems must be protected by appropriate security controls according to its level of sensitivity. See the Systems Security Policy and Sensitive Information Protection Standard for additional information.
- Private cryptographic keys must be stored and managed in a secure manner. See the Encryption Standard for more information.
- New employees, contract employees and business partners that will have access to sensitive information must undergo a background check.

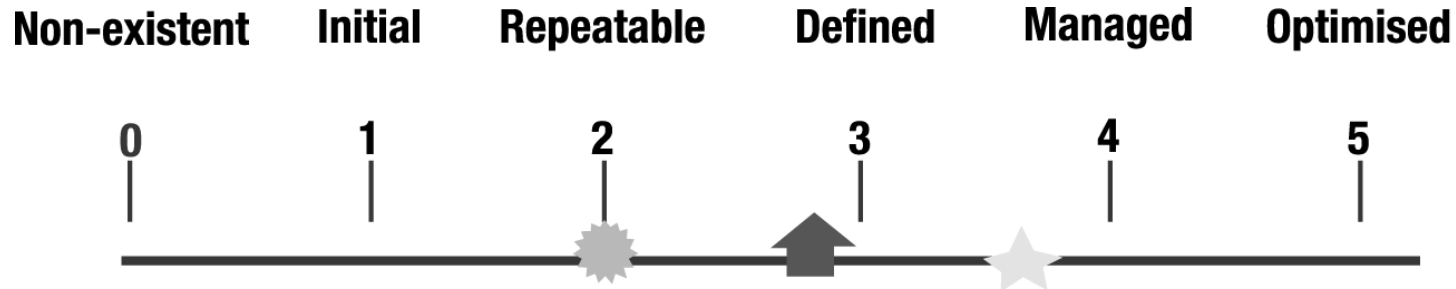


Security Policy Audit Tips

1. Use a Standard or Framework to Ensure Proper Coverage
2. Ensure Readability and Applicability
3. Ensure that Statements are in the Proper Document Type
4. Look for References to Internal Standards
 - General
 - Technical Configuration
5. Look for Procedures that Map to Standards → Policies

Information Security Maturity

Security Maturity Measurement



LEGEND FOR SYMBOLS USED

-  Enterprise current status
-  Industry average
-  Enterprise target

LEGEND FOR RANKINGS USED

- 0—Management processes are not applied at all.
- 1—Processes are *ad hoc* and disorganised.
- 2—Processes follow a regular pattern.
- 3—Processes are documented and communicated.
- 4—Processes are monitored and measured.
- 5—Good practices are followed and automated.

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How Do Most Organizations Rate?

CMM Level 2

People

- Some technical personnel trained in security
- Immature security organization (if any)
- Most employees unaware of corporate security policies

Process

- Basic processes such as change control, backup/restore, etc.
- Little or no process automation
- Immature risk and security strategy

Tools

- Firewall, Anti-virus, Spam protection and other basic security tools
- Sometimes advanced point solutions such a network IDS or multi-factor authentication
- Little or no integration of security tools
- No real-time visibility into security

What is the Target Maturity Level?

CMM Level 3+

People

- Subject matter experts within the security organization, other IT functions well-trained in security
- Security organization is an integral part of the business
- Employees understand and embrace security policies and information handling best practices

Process

- IT processes are well defined
- Labor intensive processes such as password resets are automated
- IT risk is actively managed using a well defined security strategy

Tools

- Security technologies are optimized and fully integrated
- Advanced security technologies are employed according to the security strategy (plan)
- Security personnel have real-time visibility into organizational security at all times enabling rapid response to incidents
- Systems are highly standardized and managed efficiently

Security From Inhibitor to Enabler

Security (Yesterday)

- Lock down systems
- Keep the bad things out
- Protect only infrastructure
- Disparate and disconnected



Security (Today)



Protect
Information
and
Interactions



Prioritized,
Risk Based
Approach



Standardize,
Audit and
Automate
Processes

Communicating Audit Findings

1. Express Findings in Business Terms
2. Communicate the Strengths as well as Deficiencies
3. Use Industry Standards to Back up Findings
4. Obtain Agreement from Audit Subjects

Thank You!

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